

# AMICAALL UGANDA CHAPTER ANNUAL REPORT FINANCIAL YEAR JULY 2023-JUNE 2024



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Twenty-four years have elapsed and AMICAALL Uganda Programme continues to soar by strengthening the capacity of elected and technical leaders in oversight, stewardship, accountability; coordination, planning, resource mobilization, advocacy, lobby, community mobilization for effective and efficient delivery of health and development services. This long journey has been possible through the support from development and implementing partners and the unweavering membership contributions.

As an Alliance, it is natural that the organization has faced a number of challenges such as limited resources both human and capital and change of development partners' funding direction. However, significant achievements have been made in strengthening capacity of urban leaders on governance, supporting advocacy agenda both at national and local government levels, capacity building of urban authorities for a strong health Response as per AMICAALL's Strategic Plan 2022/23-26/27.

I would like to implore all the urban Local Government fraternity, including Mayors, Town Clerks, Local Coordinators as well as our development and implementing partners to continously support AMICAALL Programme because the future of Uganda is in good Leadership and management of the rapid urbanization.

On behalf of the Alliance Executive Council, I would like to thank the AMICAALL National Technical Advisory Committee (ANTAC), the Urban Authority, Auditors, development partners and other stakeholders for the continued support and advice to the AMICAALL Uganda Chapter. The Executive Council is grateful to the secretariat headed by the Country Director and the staff for their dedication and hard work towards the success of the Alliance. I wish to thank my Executive Members for their insightful,advice and Constant support to AMICAALL Uganda Chapter. As the Executive Council , we pledge to continue supporting the urban authority initiatives that contribute to the national and international agenda.

Together let us Deliver Inclusive and Effective Services to Urban Communities

Her Worship Regina Bakitte Nakazzi Musoke CHAIRPERSON, AMICAALL UGANDA CHAPTER MAYOR,NANSANA MUNICIPAL COUNCIL



On behalf of AMICAALL, I am glad to share with you the 2023/24 Annual Report. This report gives an account of key achievements in accordance with AMICAALL's strategic direction, encompassing priority areas such as Public Health, Environmental Protection & Water Sanitation and Hygiene, Institutional Capacity Development, Economic Opportunities, Governance, Human rights, Policy and Advocacy, and Sustainability, along with the organization's five strategic objectives. Achievements are categorized according to both the program's priority areas and the organization's strategic objectives.

Within context, AMICAALL has comprehensively extended her interventions in 51 urban Authorities with support from UNDP, UNAIDS, USAID-JHU, MOH, UAC,& Rockefeller Philanthropy Advisors and 102 urban Authorities through regional meetings and NCDs mayors Campaigns. The unending support from our donors and other partners has allowed us to continue supporting urban Authorities to address pertinent issues through various interventions. Special thanks goes to the Ministry of Local Government for supporting AMICAALL's administration through the Subvention Fund.

As we conduct the 13<sup>th</sup> annual urban leader's forum and the 21<sup>st</sup> General Assembly, we look back with pride for the support from Government of Uganda Ministries, Departments and Agencies particularly Local Government, Health, Gender, Justice, Urban development and Uganda AIDS Commission for the continued guidance and support. I also thank the development Partners including UNDP, UNAIDS, USAID-JHU, Rockefeller Philanthropy advisors for the technical and financial support extended to AMICAALL.

This Financial Year 2023/24, AMICAALL embraced milestones like the start of new partnerships and projects, organizational development through capacity building and Notable achievements in the Implementation of the Strategic Plan 2022/23-2026/27

We are hopeful that 2024/25 will enhance collaboration between AMICAALL and her partners in the realization of our future aspirations. Thank you for your continued support as we look forward to many more years of better urban governance for improved service delivery.

In a special way, I would like to thank, most sincerely the secretariat for ensuring that the programs were implemented and results achieved results.

Restituta Kagguma Nabwire Country Director, AMICAALL UGANDA CHAPTER

#### **Executive Summary**

AMICAALL is in the 2<sup>nd</sup> year of implementing the strategic Plan 2022/23-2026/27 with a theme of **Delivering Inclusive** effective services to urban Communities, The organization Vision is a healthy inclusive and productive urban Population; The Mission is To support the delivery of efficient, effective and Inclusive services tin urban Communities; & the Goal is to Strengthen the capacity of urban authorities to deliver sustainable and inclusive services to the urban communities. AMICAALL will continue to uphold Her Principles and Values Like Partnership and networking, Rights- based approach in service delivery, Transparency and accountability, Gender sensitivity, Community empowerment, Responsiveness to urban health needs, Social Inclusion & Team Work.

AMICAALL Implemented in accordance to the strategic direction encompassing priority areas such as Public Health, Environmental Protection & Water Sanitation and Hygiene, Institutional Capacity Development, Economic Opportunities, Governance, Human rights, Policy and Advocacy, and Sustainability, along with the organization's five strategic objectives. Achievements are categorized according to both the program's priority areas and the organization's strategic objectives of ; To strengthen the technical capacity of urban authorities in prevention, care and treatment of HIV and AIDS, TB, Malaria and NCDs in their communities by 2027; To enhance the capacity of Urban Authority Leaders to deliver on environmental management by 2027; To build the leadership capacity of urban authorities to deliver effective and inclusive services by 2027;To support urban authorities to deliver inclusive economic and livelihood opportunities in their communities by 2027. To strengthen the capacity of urban authorities in governance, human rights, policy and advocacy for quality service delivery by 2027.

The Previous AMICAALL Uganda Chapter's 12<sup>th</sup> Annual Urban Leaders' Forum & 20<sup>th</sup> General Assembly were held on 25<sup>th</sup> – 26<sup>th</sup> October at Acholi Inn, Gulu City Council. The two day event was attended by over 300 urban leaders who included mayors and Town clerks from western, Eastern,Karamoja, central and Northern regions; AEC, ANTAC ,AMICAALL secretariat and invited Guests Including The director Partnership-UAC, Country Director -UNAIDS, Programme Specialist -UNDP, Programme Specialist -UNFPA ,NCD commissioner-MOH, among others. The Media Coverage included NBS, Daily Monitor, New Vision, Mega FM and other Local Media houses in Gulu City.

The urban Leaders forum was an opportunity for the Mayors, Town clerks and AMICAALL secretariat to gain knowledge on health Policies and strategies such as NCD Priority Areas, TB Prevention and Management, National HIV strategic Plan that impact AMICAALL Programming. The AGA ushered an opportunity to the leaders to discuss governance and Integration issues that affect their work.

The Organization maintained partnerships and Networks that supported the Implementation of activities including UNDP for NCD Prevention, advocacy and mainstreaming in Jinja and Mbale Cities, MOH for the Last mile Condom distribution In Kampala city and Wakiso district, UNAIDS for the fast track for cities project in KCCA, UAC for the Post Candlelight Activities in KCCA. AMICAALL has recently Partnered with USAID -JHU for an SBCA Project in Kaberamaido district & Rockefeller Philanthropy Advisors for a Youth climate Change Project in Masaka city and Nansana Municipal council. AMICAALL participated in National events like the Candlelight Memorial Planning, National Physical Activity organized by MOH and several Technical Working Groups.

#### **1.0 HISTORY OF AMICAALL**

The Alliance of Mayors and Municipal Leaders' Initiative for Community Action on AIDS at the Local Level (AMICAALL) is an association of African Mayors and other Urban Leaders formed to support sustainable solutions to the HIV and AIDS epidemic in African Cities and Municipalities.

AMICAALL Uganda Chapter was launched on **28th November 2000** at the Mayors' Parlour City Hall – Kampala where Ugandan Mayors, under the leadership of Kampala Capital City signed the Kampala Declaration to-promote actions that contribute to limiting the spread of HIV and alleviate the social and economic impact of the epidemic on urban and peri-urban communities in Uganda.

The chapter has since registered and operated as a National Non-Government Organization primarily targeting urban local governments in the National HIV/AIDS response and spearheads the urban HIV and AIDS response. Because of its uniqueness of being the only urban-focused non-governmental organization with the mandate of urban local governments to coordinate their response, AMICAALL leverages on its mandate to strengthen the capacity of the Mayors, other elected urban Local Government Leaders as well as technical leaders to coordinate the decentralized urban HIV&AIDS response, play an oversight, stewardship and accountability role, planning and resource mobilization, advocacy and lobby, community mobilization and demand creation in order to ensure effective and efficient delivery of HIV/AIDS and other health services.

The AMICAALL Uganda Strategic Plan 2022/23–2026/27 is an expanded paradigm of service delivery in urban areas that comprehensively addresses environmental protection; public health, especially HIV and AIDS using a rights-based approach; and addressing other related health issues like malaria and non-communicable diseases afflicting urban populations in Uganda. It tackles issues related to institutional capacity development to support urban leaders to provide effective and efficient services in urban areas.

This report gives an account of the progress of implementation in line with the Five (5) Priority Programme Areas of focus and the aligned strategic Objectives.

#### 1.1 STRATEGIC DIRECTION

**Vision:** A healthy, Inclusive and Productive urban Population

Mission: To support the delivery of effective, efficient, and inclusive services in urban communities.

**Goal:** To strengthen the capacity of urban authorities to deliver sustainable and inclusive services to the urban communities.

#### **1.2 Priority Programme Areas**

- 1. Public health
- 2. Environmental protection and WASH
- 3. Institutional capacity development
- 4. Economic Opportunities
- 5. Governance, Human rights, Policy and Advocacy.
- 6. Sustainability

#### 1.3 Strategic Objectives:

- 1. To strengthen the technical capacity of urban authorities in prevention, care and treatmentof HIV and AIDS, TB, Malaria and NCDs in their communities by 2027.
- 2. To enhance the capacity of Urban Authority Leaders to deliver on environmental management by 2027.
- 3. To build the leadership capacity of urban authorities to deliver effective and inclusive services by 2027.
- 4. To support urban authorities to deliver inclusive economic and livelihood opportunities in their communities by 2027.

5. To strengthen the capacity of urban authorities in governance, human rights, policy and advocacy for quality service delivery by 2027.

#### Guiding principles and values

- Partnership and networking
- Rights- based approach in service delivery
- Transparency and accountability
- Gender sensitivity
- Community empowerment
- Responsiveness to urban health needs
- Social Inclusion
- Teamwork

#### 2.0 ACHIEVEMENTS AS PER PRIORITY PROGRAMME AREA & STRATEGIC OBJECTIVES.

#### 2.1 PUBLIC HEALTH

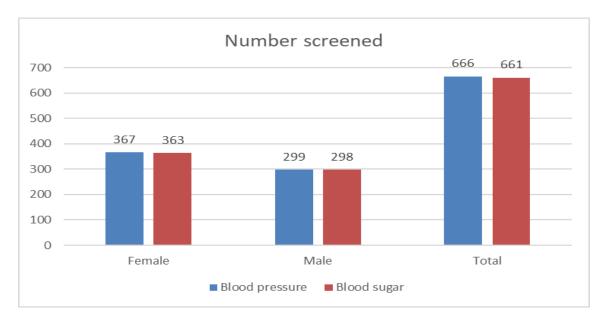
## Strategic Objective 1: To strengthen the technical capacity of urban authorities in prevention, care and treatment of HIV and AIDS, Tuberculosis, Malaria and NCDs in their communities by 2027.

During this Financial year 2023/24, Efforts were made towards the strategic outcome; *Increased knowledge on HIV and Treatment, Reduced malaria infections and NCDs for the Urban authority leaders and communities* (Strategic Plan 2022/23-2026/27). The different contributions to this outcome are summarized in the Activities below: -

#### 2.1.1. Healthy Cities Initiative (NCDs Programming, Advocacy and Mainstreaming in Cities) -UNDP;

**Conducted two planning meetings with 60 (28 Females and 32 Males) urban leaders in Jinja and Mbale cities**, These aimed at advocating for the integration of Non-Communicable Diseases (NCDs) into the annual city plans across various city departments. Attendees included Mayors, Councilors, Town clerks, Heads of departments such as Education, Health, Community Development, Private sector, religious leaders, Relevant Civil Society Organizations (CSOs), among others. In this meeting, the leaders gained Knowledge on NCD prevention, Management and Treatment. This knowledge acquired was helpful in mobilization and Sensitization of the Communities by the leaders to access and utilize services in the NCD screening Centres and facilities at large.

**Provided education and conducted screenings for over 600 walk-in clients at the NCD screening centers:** The two Walk in Screening centers in Mbale and Jinja Cities Were Located (In Main Markets) strategically to bring NCD screening services Closer to the urban Population. A total of 666 Walk in Clients (Males -299, Females-367) accessed NCD screening services in the city market-based Screening Centre. Clients were screened for Non communicable diseases like Diabetes and Hypertension from essential Parameters like weight, height, Blood sugars, Heart Pulse, body temperature. Health Education was a constant service offered to all clients through mass sensitization sessions through market community radios and individual sessions done at the Centre, Individual interactions on the risk factors of Non communication Diseases, prevention and management, Nutrition, Lifestyle practices were done by the Volunteers. In these centres, The City health offices in both cities partnered with other service providers to offer other services like Malaria rapid test, Family Planning Services, HIV testing Services and eye checkups.



Established a computerised database for each centre to keep data, monitor and report on the health of the walk-in clients. The KOBO TOOL data base that was used for capturing data and directly feeding into the District Health Information System (DHIS2) at the city level confirms that over 600 clients have received services from the Market based screening Centres in Mbale and Jinja Cities and 55% of the clients seeking for NCD screening services are Females. As the NCD activities are phasing out, AMICAALL is engaging the City Leaders for continuity and sustainability of these activities.

**Conducted a mayors' campaign on the prevention and management of Non-Communicable diseases.** A mayors' campaign was held in Mbale city with focus on raising awareness on the risk factors, prevention and management of NCDs in urban communities. This campaign which started with a 4 kilometer walk by the mayors and other urban Leaders on the streets of Mbale City was held during the AMICAALL Eastern regional meeting targeting the urban authorities in the eastern region (Busoga, Bukedi, Teso and Bugisu sub regions). Combining the Mayors' campaign on NCDs and the AMICAALL Eastern Regional meeting, AMICAALL raised NCDs awareness not only to the two project Cities but more urban Authorities (Cities, Municipalities, City Divisions, Municipal Divisions and Town Councils) in Eastern Uganda. AMICAALL integrated Physical activities like football and Walks as a contribution to the increased knowledge and awareness on prevention and management of NCDs in urban communities





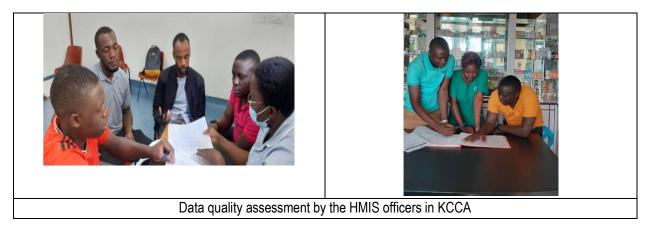
The Foot Ball Match at masaka City Recreation Centre between the political and Technical Leaders



The Mayors NCD Walk on the streets of Mbale city

#### 2.1.2. Fast Track Cities Initiative in Kampala Capital City -UNAIDS.

**Conducted Data Quality Assessment**; This activity involved employing several methods and participatory approaches which included document review, interviews, data verification and validation as well as debrief of the health facility staff. Interviews were conducted among health workers and data validation was done at 35 health facilities. All facilities assessed had strong leadership and functional M&E systems that can facilitate collecting, aggregating and reporting quality KP & PrEP data; although there were gaps in updating the registers, facilities had links with the national M&E system at reporting level though there were some inconsistencies and missing data.

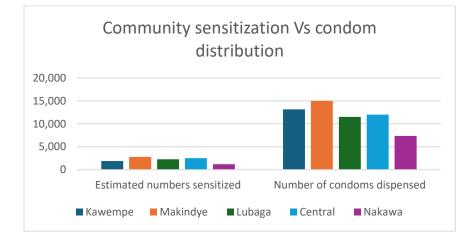


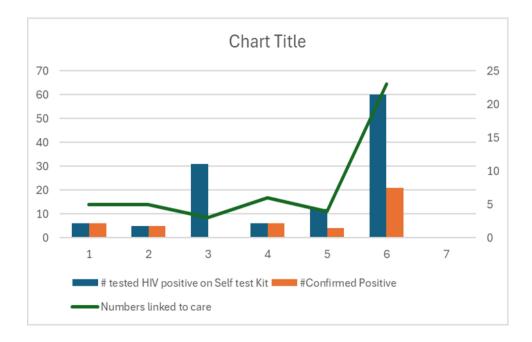
**Conducted support supervision and facilitated 65 Parish Village Health Team** (VHT) coordinators in distributing condoms through dispensers and ensuring regular refills in slums and key population areas. This initiative guaranteed

the distribution of condoms to the last mile in all divisions of Kampala. Supervision of the VHTs was carried out by a team of four Division Health Team coordinators in each of Kampala's five divisions.

**Organized mentorship and support supervision sessions on Sexual and Gender-based Violence in KCCA**. A total of 12 mentors participated, visiting 60 KCCA facilities. Ten facilities across the divisions of Rubaga, Kawempe, Makindye, and Central were reached, while Nakawa division, with the highest number of Public Health facilities, had 20 facilities visited. Teams, led by GBV focal persons of the respective divisions, engaged on-site health facility staff and in-charges during these visits. A debriefing session was held on the second day to share findings and actions aimed at enhancing services for GBV survivors, ensuring sustainability moving forward.

**HIV Self testing campaign in the five KCCA divisions** of Rubaga, Makindye, Rubaga, Kawempe and Central. The two days' campaign targeted the Boda boda riders in the City. The HIV self-testing campaign were flagged off by Division mayors who chair the DAC committees and were accompanied by other members of the DAC and area political leaders. Activities during the Campaigns were, Health education, HIV testing (Assisted HIV self-testing) distribution of HIV self-testing Kits condom Distributions. Key Deliverables were ; Boda-boda Men and other community members acquired knowledge on How to carry out an HIV self-test using Oraquick test kit, read and interpret results ; The community were taught on the Correct use of condom and Over 10,000 condoms were distributed; HIV Testing, Counselling and health education services were offered by the DMO's office and the Community Sensitization and mobilization were led by the Mayors and their leadership which gave a high leverage on Political and technical collaboration for improved Service delivery. The table Below shows the out puts of the self testing campaign; **Numbers reached were as follows; -**







#### 2.1.3. Social Behavior Change Activity -Scaling up "Ready to go" Interventions in Kaberamaido-JHU;

**District Entry meeting**; With funding from USAID, John Hopkins University's Social Behaviour Change Activity (SBCA) Contracted AMICAALL to scale up interpersonal Communication and community social behaviour Change (SBC) Intervention in 3 selected sites Kaberamaido TC, Ochero TC and Aperkira Subcounty in Kaberamaido district. The activities are being implemented at the health facility and community level, targeting households with poor indicators across TB, HIV/AIDS, Malaria, Family Planning, Nutrition, WASH, and Maternal Neonatal and Child Health. To ensure Buy in by the district, a Project Entry Meeting was conducted at the District. The Participants included Technical Leaders ; Chief Administrative Officer ,District Health Officer (DHO),Assistant DHO-Environmental Health, Assistant DHO-Maternal Child Health , District Health Educator, District Health Inspector, Biostatistician, HIV Focal Person ,Malaria Focal Person ,TB focal Person ,FP Focal Person, District Community Development Officer, District Education Officer ; Political leaders included Chair Person LCV, ,Resident District Commissioner, , Secretary for Health ,Mayor-Kaberamaido Town Council and Civil Society Organisation Pentecostal Assemblies of God.

The Meeting outputs were; 4 DHT Members selected to Support supervise the Activities , 2 Town councils Confirmed and one Subcounty Selected as project sites ,5 Health facilities selected for Health Education by the Health Assistants and Incharges



Town councils and Subcounty Entry meetings;

The Entry meetings at Kaberamaido TC, Ochero TC and Aperkira Subcounty were conducted with an aim of Informin the Leaders about the Last mile Activities, Which were to be conducted in their communities. The participants included Facility Health In charges, Town Clerk, Mayors, Health Assistant, Religious Leaders, CDO, Parish VHT coordinators, Parish Chiefs (Town Agents) OC Police, Council Executive committee.





The Meetings' outputs were; 61 Villages identified and 61 Local Council I Chairpersons and 122 VHTs Identified for Orientation and orientation dates set for each Town council/Subcounty.

**2.1.4 Last Mile Condom Distribution -Ministry of health and Joint Medical Stores;** AMICAALL received three health commodities from JMS consisting of Male condoms (812,160 pcs), female condoms (1000 pcs) and water-based sex lubricants (pcs). These were distributed in different areas of Kampala and Wakiso., targeting key hots spots; bars, guest houses, brothels, Music Clubs, drinking joints, garages, Video Halls, Markets, Police stations, Community Health facilities, boda boda stages, Taxi stages, Vehicle parking places, Massage parlours/Hot spurs, LC 1 Offices, landing sites, among others. The hotspots were traced from the MoH hotspots database provided, while others were mapped and identified by the VHT coordinators in their communities.



The post candlelight activities were conducted in the five KCCA divisions - Makindye, Nakawa, Rubaga, Kawempe and central. The activities which targeted the Division AIDS committees (Extended DACs) the adolescents and youths and the community at Large included conducting sensitization Meetings to create awareness about the drivers of HIV Infection; a dialogue meeting with media Personalities/Journalists on the HIV situation and the rationale of the new communication approach, Youth dialogue engagement on HIV prevention, stigma and discrimination and facilitation of extended DAC meetings in the five Divisions of KCCA. The Sensitization meeting reached 279 (Males-144, Females-135) 38 media personalities were engaged in the dialogue, 119 (Males -58, Females-61) out of school youth engaged in dialogues and 139 (Males-85, Females-54) DAC members attended the review meetings.



#### Community dialogue In Makindye division

Community dialogue in Kawempe Division

#### 2. 2 AREA 2: ENVIRONMENTAL PROTECTION AND WASH

Strategic Objective 2: To enhance the capacity of Urban Authority Leaders to deliver on environmental management by 2027.

AMICAALL has made a stride towards achieving her Strategic expected outcomes; Improved WASH practices in 40% of the urban centers; and Improved urban vegetation /Afforestation in 40% of the urban centers through the Project Activities below;

The Youth Climate Action Fund project in Urban Authorities-Rockefeller Philanthropy Advisors; With Support from Rockefeller Philanthropy Advisors, AMICAALL together Masaka City and Nansana Municipality have Implemented a micro grant application process for identification and selection of 39 youth groups that are engaged in Tree planting and other Eco-friendly initiatives to promote environmental protection. In Nansana Municipality, the 26 Youth groups selected have Planted trees, Created Awareness in Schools and communities; Groups are involved in micro

gardening like Kitchen gardens and home gardens. Member groups become role Models and then cascade the micro gardening to other. Visit the Links below to check the project progress updates

https://www.instagram.com/p/C--g\_F4N3\_7/?igsh=d2sxdjN6M2RoOTk0

https://www.instagram.com/p/C-7QxIqNEt0/?igsh=MWZvbmZubXNuM2IxNg==



The Mayor of Nansana Municipality HW. Regina Bakiitte with youth groups

In Masaka City, the 14 youth Groups Selected have Planted 3300 trees along public roads in Kimaanya, Matanga, Samalia, Bulayi, Kibisi, Kyabakuza, Bulayi wards; Develop seedlings in nursery beds, development of public Art messages on climate change, making charcoal briquettes out of agricultural waste and collection and recycling of plastics in the city and have carried out community sensitization meetings in communities. Visit the links below on Masaka city Social media Instagram page to check the project Progress;

https://www.instagram.com/p/C5-6M6EKUAX/?igsh=Nnc3a3NwczR1YzRm

https://www.instagram.com/p/C\_5flyitK9D/?igsh=ZHh1eG5oeDhyaTJI

https://www.instagram.com/p/C\_OdoWstk3j/?igsh=MThuZ3Vuam5zY3k2cw==



The Mayor of Masaka City HW.Namayanja Florence with Youth Climate Action fund microgrant winners

#### YOUTH CLIMATE ACTION FUND BENEFICIARIES

	NANSANA MUNICIPAL YOUTH FUND BENEFICIARIES		MASAKA CITY YOUTH FUND BENEFICIARIES
S/N	GROUP NAMES	SN	GROUP NAMES
1	BUDDE APPLICATION GROUP	1	MUTESA 1 ROYAL UNIVERSITY ( ENVIRONMENTAL LITERACY YOUTH CLUB
2	BUSUKUM A YOUTH CONSERVATIONIST CLUB	2	GREEN NURTURING YOUTH ASSOCIATION
3	BUWAMBO GROUP FOR ENVIRONMENTAL RECOVERY	3	STEPS TO SMILE YOUTH INITIATIVE
4	GREEN-LIVELY TOILERS	4	GREEN YOUTH ORGANISATION MASAKA CITY (GYOMAC)
5	GREENVOURS ASSOCIATION	5	EMBRACE CLEANLINESS EMBRACE LIFE ASSOCIATION
6	KABUMBA YOUTH ACTION GROUP	6	GO GREEN CLUB OF KAKO SENIOR SECONDARY SCHOOL
7	KAWANDA YOUTH GREEN INITIATIVE	7	THE YOUTH PLANEETER EARTH CORPS (TYPEEC)
8	KAWANDA-NAKYESANJA YOUTH ENVIRONMENTAL GROUP	8	CLIMATE RESILIENCE NETWORK
9	KAZO YOUNG FARMERS GROUP	9	KIKUNGWE B TWEZIMBE YOUTH DEVELOPMENT GROUP
10	KISIMU ALLIANCE FOR YOUTH DEVELOPMENT	10	KKM RECYCLING CENTER
11	KITAKKUTA YOUTH APOSTOLATE	11	NATURE PRESERVATION YOUTH INITIATIVE
12	KIWENDA ENVIRONMENTAL PROTECTION CLUB	12	KYALIM PA DEVELOPMENT GROUP
13	LEGACY YOUTH DEVELOPMENT GROUP	13	CALL FOR COMMUNITY SUPPORT HAND
14	LUGOBA NABWERU YOUTH GROUP		
15	MAGANJO B GREEN TREE PLANTING GROUP		
16	MWERERWE WARD ENVIRONMENT PROTECTION GROUP		
17	NABWERU NORTH YOUTH ASSOCIATION		
18	NABWERU SOUTH CLIMATE CHANGE		
19	NAMULONGE YOUTH APOSTOLATE		
20	NANSANA EAST 1A YOUTH ASSOCIATION		
21	NANSANA TAASA OBUTONDE		
22	SSAAYI YOUNG STARS		
23	TAZU YOUTH ACTION INTIATIVE		
24	WAMALA YOUTH INFLUENCE ON THE GREEN UGANDA		
25	SSANGA YOUTH EMPOWERMENT		
26	YOUTH FOR ENVIRONMENT ORGANISATION		

Social and Behavior Change Activity -Scaling up "Ready to go" Interventions in Kaberamaido-JHU; AMICAALL has promoted WASH Practices at household level through identifying Households with poor WASH practices and engaging them in health education and follow ups on the good practices maintaining handwashing facilities and handwashing after visiting the Latrine, Safe storage of drinking water. These activities are being implemented in Ochero & Kaberamaido Town council and Aperkira Subcounty.

#### **Urban Authorities Activity Highlights**

In Iganga Municipal Council, His Worship, Mayor Richard Bamululenzi has been spearheading the improvement of drainage system in the municipal. The mayor has Supervised Works and held Radio talk shows to sensitize the

communities on the importance of having an efficient drainage system in the municipality. This is in Line with AMICAALL's Strategic Direction Programme Priority 2-Environmental Protection and WASH. Improved draining in urban communities ensured health living at both household and community levels. Poor drainage leads to water pollution, Clogged pipes.

This activity is part of the road construction the municipal, Support supervision by leaders is key in ensuring ownership and sustainability.



#### 2.3 AREA 3: INSTITUTIONAL CAPACITY DEVELOPMENT

Strategic objective 3: To build the leadership capacity of urban authorities to deliver effective and inclusive services by 2027.

During this FY23/24, Efforts to achieve an empowered, vibrant, efficient and effective AMICAALL secretariat reaching out to the urban Authorities aimed at the activities below,

#### 2.3.1 Statutory meetings:

The Annual Urban Leader's Forum (ULF) and General Assembly (AGA) took place in Gulu City on October 25th and 26th, 2023, drawing the participation of 400 urban leaders. These events served as a platform for various stakeholders to convene and deliberate on sustainable urban governance in alignment with national and global health policies. Attendees included Mayors, City/Town Clerks, government officials, development partners, private sector representatives, and civil society organizations from across the nation. The program featured capacity-building sessions facilitated by entities such as the Ministry of Health's NCDs and TB departments, Uganda AIDS Commission, UNFPA, UNAIDS, and other Partners.





The Alliance Executive Committee (AEC) and National Technical and Advisory Committee (ANTAC) engagements were done both Virtually and Physically. The engagements provided an opportunity to discuss and propose practical recommendations concerning the organization's Governance, resource mobilization, visibility, and organizational development endeavors. As approved by the 20<sup>th</sup> AGA, the AMICAALL Legal Advisor, Mr. John Musede and the Secretary General of East Africa Local Government &County Association, Ms. Rose Gertrude Gamwera became co-opted members of the Alliance Executive Council.



The Central Regional meeting, hosted in Masaka City by the AEC Central Regional Representative and the Mayor of Luwero Town Council was conducted in April 2024 The pre meeting events included tree Planting activity in the City Bus Park area, Physical activities that included urban leaders walking through the Masaka city and a soccer tournament between the Political leaders and Technical Leaders from all the Urban Authorities to prevent and manage NCDs. The event was concluded with capacity-building sessions on AMICAALL's revised strategic direction, Local Economic development and wealth creation and the role of urban leaders, Standard Rules of Procedure for councils, the role of urban leaders in improving sanitation and clean water access in the urban authorities. Sixteen urban authorities (56 leaders) participated in the meeting.





Tree planting at Masaka city a city Bus park

The Eastern Regional meeting, hosted in Mbale City by the AEC Eastern Regional Representative and the Mayor of Busia Municipal Council was conducted in June 2023. The purpose of the campaign and regional meeting was to align the Urban Authorities' work to the AMICAALL Strategic Plan 2022/23 - 2026/27 and build capacity of urban leaders in NCDs prevention and management to scale up NCD programming, advocacy and mainstreaming in urban Authorities. The City Health Officers of Mbale & Jinja Cities Built the capacity of leaders on the role of leaders in the prevention and management of NCDs 30 Urban Authorities (over 70 leaders) participated in the regional meeting.



The Northern Regional meeting, hosted in Lira City by the AEC Northern Regional Representative and the Mayor of Paidha Town Council was conducted. The pre meeting events included tree Planting activity. The event was concluded with capacity-building sessions on AMICAALL's revised strategic direction, Local Economic development and wealth creation and the role of urban leaders, the role of urban leaders in improving sanitation and clean water access in the urban authorities. Twenty-two urban authorities (56 leaders) participated in the meeting.



**The Western Regional Meeting**, hosted in Hoima City by the AEC Western Regional Representative and the Mayor of Kabale Municipal South Division, drew 83 out of the expected 210 leaders. Hoima City partners organized activities like tree planting, wellness checkups, and Non-Communicable Diseases (NCDs) screenings. Additionally, leaders participated in capacity-building sessions on AMICAALL's revised strategic direction. The meeting also engaged in Music, Dance, and Drama sessions on the elimination of HIV stigma and discrimination, presented by the Barbara Kemigisa Foundation.



A skit on the elimination of stigma & discrimination

Hoima City Mayor HW. Kabooyo (squatting) Planting a tree.

**Staff meetings:** To ensure Cohesion and serve as a pivotal platform for AMICAALL, Staff meetings are convened weekly to collectively strategize project activities and institutional engagements, amplifying the organization's operational effectiveness and efficiency.

Issues discussed during the staff meetings are but not limited to; weekly priorities, status reports, supporting each other to accomplish tasks, re-assigning tasks and working together as a team appreciating each other's values and Expertise.

Website and Social Media Platforms: AMICAALL's website is currently undergoing updates, while information on organization operations is regularly disseminated across various social media channels. These platforms serve to keep members informed about upcoming events and initiatives. The Links below are some of the stories and updates of AMICAALLs activity Implementations

https://x.com/amicaallug/status/1807358378705842529?t=kULcyc7X30ooWxVzRUeVVg&s=08

https://x.com/EastGovernments/status/1804358964290748534?t=Q7LBiHCtFBOW4d78LAXesw&s=08

https://x.com/KCCAUG/status/1720466631690731551?t=XBQZ0qZvWSvrPfX-AycPsw&s=08

#### Partnership and networks:

- AMICAALL has been actively in monthly virtual Technical Working Group meetings have been convened by the Ministry of Health, addressing issues related to NCDs. During these Meetings, Research and abstracts on NCD are presented for knowledge and NCD Programming. AMICAALL as an Implementing partner leverages on the collaboration and networks there in for resource mobilization.
- Participated in the National Physical fitness exercise day organized by Ministry of Health.



The East African Local Governments Forum (EALGF) meeting for permanent secretaries and representatives
of county government umbrella bodies and local government associations and shared about AMICAALL's
contribution to the EAC.



- Participated in the Regional Development Program Technical Working Group meeting to discuss the NDP IV proposals for regional balanced development program.
- Participated in the 2024 Candlelight memorial preparations which was held in Hoima City organized by Uganda AIDS Commission.



#### 2.4: AREA 4: ECONOMIC OPPORTUNITIES

Strategic Objective 4: To support urban authorities to deliver inclusive economic and livelihood opportunities in their communities by 2027

During the Central regional meeting in Masaka City, the leaders were oriented on the role of urban leaders in promoting Local Economic Development. Key Issues highlighted were:-

- Incorporating LED (Local Economic Development) activities into Local Government Planning and Budgeting.
- Creating awareness within Urban Authorities aimed at causing a paradigm shift within LGs i.e. change from consumptive nature into business orientation and investment.

- Supporting the development of new Industrial/Business parks to promote skilling of women and youth aimed • at promotion of employment and wealth creation.
- Stimulating production with a view of expanding revenue generated by LGS.
- Supporting and promotion of Private Public Partnerships.
- Facilitating the development of infrastructure i.e. roads, electricity energy, communication to boost local production and market accessibility.
- Supporting intra-private sector dialogues, cooperation and networks to encourage experience sharing.



addressing the urban leaders on their role in Local Economic development and Wealth creation

#### 2.5: GOVERNANCE.HUMAN RIGHTS ,POLICY & ADVOCACY

#### Strategic objective 5: To strengthen the capacity of urban authorities in governance, human rights, policy and advocacy for quality service delivery by 2027.

The urban Leaders during the Central regional meeting built their capacity on Standard Rules of Procedure for councils. To appreciate their roles as council members and respect the procedures facilitated by the Former Town clerk of Kimanya Kabonera Division.. Notably the Council Prayer was shared and recited. Furthermore, The purpose of the council was re-echoed to the urban leaders; Promoting the welfare of society; Promoting the just Governance of humanity; Being the trustee of the people; Service with faithfulness to the people; Promoting the honour of God, and Advancing the interests of the people in the Local Government.

#### 2.6: SUSTAINABILITY OF AMICAALL

The Secretariat has been actively involved in generating revenue from internal sources, including membership fees and annual subscription fees. Reminders are effectively communicated through various channels such as social media, SMS, emails and telephone calls.

AMICAALL has rebranded its logo and name to reflect its expanded focus on health and development initiatives within urban local governments. This strategic adjustment not only enhances the organization's brand but also ensures its long-term sustainability by entering new areas of operation.

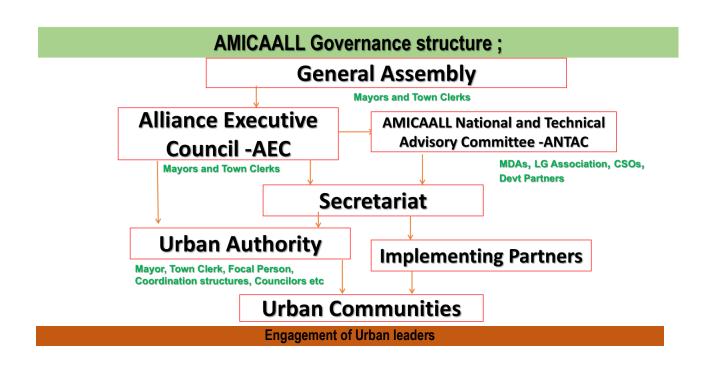
#### 3.0 WHO WE ARE

Alliance of Mayors and Municipal Leaders' Initiative for Community Action on AIDS at the Local Level has 13 chapters operating in different African countries with headquarters in Windhoek, Namibia. AMICAAL was initially focused on programming in urban and pre urban areas. AMICAALL Uganda was started by the Lord Mayor the late Ssebana Kizito who mobilized fellow mayors, and the Kampala declaration was signed in 2000. This was launched at Mayors Parlour in Kampala with support of UNFPA, UNDPS and AIC. Ugandan chapter currently has over 500 urban authorities including Cities, city divisions, municipalities, municipality divisions and town councils and more urban Authorities are created every year. AMICAALL Uganda Chapter has a dual mandate and has worked with other implementing partners comprise of UNDP, UNAIDS, USAID-JHU, KCCA, UGANET, UNFPA, DGF, Straight Talk Foundation, MoLG, MOH, MoGLSD, ULGA, Strong Cities Network, UAAU, NAFOPHANU and UAC over the years.

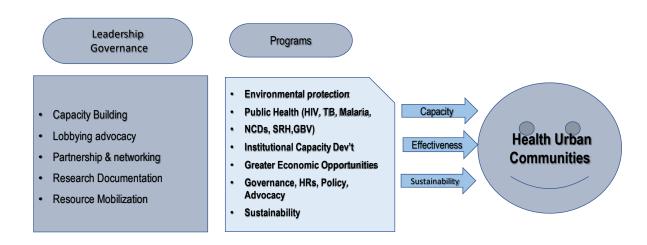
#### 3.1 HOW WE WORK

The governance and management structures of AMICAALL Uganda span from the national level to the community levels. The Mayors and Town Clerks are actively engaged in developing policies, guidelines, and programme plans. They are also involved in the implementation, coordination, support Supervision and oversight of the programmes. The following structures make up the organization.

#### Figure: Organization Governance Structure



## The leadership approach;



#### **OUR PARTNERS**

AMICAALLL has implemented 4 funded projects in the reporting period as follows:

	PROJECT	FUNDING AGENCY
1.	Fast Track for Cities	UNAIDS
2.	NCD Mainstreaming- Walk in NCD screening Centres	UNDP
3.	Youth Climate Action Project	Rockefeller Philanthropy Advisors
4.	Social Behavior Change Activity	USAID-JHU
5.	Last Mile Condom Distribution	МОН

#### 4.0 WHERE WE WORK

Project	Focus	Operation area
Fast Track for Cities funded by UNAIDS.		KCCA divisions ( Kampala, Nakawa, Kawempe, Lubaga, Makindye)

NCD Mainstreaming- Strengthening Non- Jinja City Council, South Divisio	n North Division
NCD         Mainstreaming-         Strengthening         Non-         Jinja City Council, South Divisio           Walk in NCD screening         Communicable         Diseases         Mbale City Council , Industral divisio	
Mainstreaming	na Division Nyanda
Youth Climate Action Administer microgrant Masaka City , Kamanya Kabone	era Division, Nyendo
Project program in partnership Mukungwe Division	
With the youth aged 15 to 24	Division Combo
in designing, producing, and Nansana Municipality- Nansa	
overseeing urgent climate Division,Nabweru Div,Busuku	
solutions. ,Masulita TC,Namayumba TC,	
TC,Kasangati TC,Kyengera TC	, Wakiso TC, Kajansi
TC	
Social Debautar Change Social up a perform of Kabaramaida district (Kabaram	aida Tawn Caunail
Social Behavior Change Scale up a package of Kaberamaido district (Kaberama	
Activity "Ready to Go" interpersonal Ochero town Council & Aperkira communication and	a Subcounty
communication and community social behavior	
change (SBC) interventions	
change (SDC) interventions	
Last Mile Condom Implementing the Last Mile KCCA Divisions(Makindye, F	Rubaga , Nakawa ,
Distribution Condom Distribution strategy Kawempe and Central.)	
Wakiso District- Nansana	MC ,Nansana
Division,Gombe Division,Nabv	veru Div,Busukuma
Div,Kakiri TC ,Masulita TC,Nar	mayumba TC,Katabi
TC ,Busiika TC,Kasangati TC,k	Kyengera TC,Wakiso
TC,Kajansi TC,Entebbe MC,	Division A, Division
B,Kira Municipality,Kira Div	ision ,Namugongo
Division ,Bweyogerere	Division ,Makindye
Ssabagabo MC,Masajja Div	vision ,Bunamwaya
Division ,Ndejje Division	-

Source of funding/ Donor	Focus areas	Amount
UNAIDS	Assisted HIV self-test for men in Kampala city targeting boda-bodas. Fast Track for Cities Activities.	151,115,644
UNDP	Strengthening Non- Communicable Diseases (NCDs) Programming, Advocacy and Mainstreaming	56,341,543

Rockefeller Philanthropy Advisors	Administer microgrant program in partnership	380,552,425
	With the youth aged 15 to 24 in designing, producing, and overseeing urgent climate solutions.	
Ministry of Local Government		10,200,000
UNFPA		38,579,004
Membership Subscription		75,150,000
Total		711,938,616

#### 7.0 STAFF

#### 7.1 Recruitment

Guided by the Human Resource policies and with Support from the SBCA project Funded by USAID-JHU, AMICAALL Recruited staff as Follows, The Project Coordinator, The Accountant, The Monitoring Evaluation Accountability & Learning, Project Officer, Accounts Assistant, and Driver. These are involved in the implementation of the SBCA project in Kaberamaido District. The Project Officer and Driver are Field based in Kaberamaido District. These Staff also carry on all Implementation of all Projects and activities in the Organization.

#### 7.2. Staffing

The Organization has 8 Staffs as shown in the table Below;

S/N	Name	Position	
1	Restituta Kagguma Nabwire	Country Director	
2	Sarah Ayebale	Accountant	
3	Juliet Masika	Project Coordinator	
4	Akot Clare Dorah	MEAL Officer	
5	Ewanu Tonny	Project Officer	
6	Nabukenya Fellicity	Accounts Assistant	
7	Moses Mutyaba	Driver	
8	Malik Gonza	Security	

#### 8.0. Challenges.

- 1. Over dependency on donor funding puts AMICAALL in a difficult situation regarding financial sustainability. There is need to identify an enterprise that can bring income to sustain the Organization.
- 2. The Operations of the Organization are affected by organization debts
- 3. Low Compliance of AMICAALL members to Membership Obligation. AMICAALL members need to commit to support the Organization with Financial Resources

#### 8.1. Recommendations.

- 1. Implement Better Strategies to collect Membership and annual subscription fees
- 2. Continuously Build the capacity of Urban leadership to ensure ownership of the organization and Support to the secretariat
- 3. Operationalize the idea of building a permanent home for AMICAALL and design a social enterprise for the Organization

#### 8.2. Conclusion.

AMICAALL is open to learning, adaptation, Innovation, Networks and building Partnerships so as to achieve the mandates of building the Capacity of urban Leaders; and also ensure efficient and effective service delivery in the urban communities.



#### AMICAALL NATIONAL TECHNICAL AND ADVISORY COMMITTEE (ANTAC) 2021-2026



Mr. Anthony Namara Commissioner Local Economic Development, Ministry of Local Government, Chairperson ANTAC



Ms. Eti Tom Director, Partnership, Uganda AIDS Commission, Vice Chairperson, ANTAC



Mr. Kennedy Otundo Executive Director, Uganda Network of AIDS Service Organisation (UNASO)



Mr. James Cleto Mumbere Policy and Advocacy Coordinator



Mr. Richard Okuku Ag. Secretary General, Uganda Local Government Association (ULGA) Member, Procurement and Contracts



Mr. Alex Asiimwe Commissioner, Labour, Industrial Relations and Productivity, Ministry of Gender, Labour and Social Development (MoGLSD)



Mr. Iga Benon Kira Municipal Council Town Clerk & Chairperson of Town Clerks in Uganda Chairperson Procurement & Contracts



Mr. Francis Barabanawe, Acting Secretary General Urban Authorities Association of Uganda (UAAU) Member, Finance, Programmes and Audit



Ms. Martha Mugarura Ass. Commissioner Urban Development Ministry of Lands Housing and Urban Dev't Member, Human Resource



Ms. Restituta Kagguma Nabwire Acting Country Director, AMICAALL Acting Secretary, ANTAC



Dr. Peter Mudiope Coordinator of HIV prevention, Ministry of Health (MoH), Member Procurement and Contracts



Ms. Stella Kentusi Executive Director, National Forum of People Living with HIV/AIDS Networks in Uganda (NAFOPHANU) & Member , Human Resource





## ALLIANCE EXECUTIVE COUNCIL (AEC) MEMBERS 2021-2026



HW Regina Bakitte AEC Chalrperson Mayor Nansana Municipal Council



His Worship Sam Atul AEC Vice Chairperson, Mayor Lira City.



Mr. John Musedde Legal Advisor , AMICAALL Uganda.



Ms. Rose Gertrude Gamwera Secretary General, East Africa Local Governments Association.



HW Onega Innocent Godfrey AEC Northern Region Representative, Mayor Paidha Town Council.



AEC Central Region Representative, Mayor Luwero Town Council.



led AEC Karamoja Region Representative, Mayor Moroto Municipal Council.



Chairperson ANTAC Commissioner Local Economic Development, Ministry of LG



**HW Mackline Kamuslime** AEC Western Region Representative, Mayor South Div Kabala MC.



His Worship Wilson Sanya AEC Member, Chalrperson of UAAU, Mayor Koboko Municipal Council.



rta Kagur Ag. Executive Secretary, AEC Acting Country Director AMICAALL.



Mr. Iga Benon Kira Municipal Council Town Clerk & Chairperson of Town Clerks In Uganda.



His Worship Amin Sadiq AEC Eastern Region Representative Mayor Busia Municipal Council.



AEC Membe Mayor Masaka City.



AEC Member Mayor Masaka City.







Mr. A ny Na





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